SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported)	February 20, 2003									
	Target Corporation									
(Exact name of registrant as specified in its charter)										
Minnesota	1-6049	41-0215170								
(State or other jurisdiction of incorporation)	(Commission File Number)	(IRS Employer Identification No.)								
1000 Nicollet M Minneapolis, Minn	55403									
(Address of principal execu	utive offices)	(Zip Code)								

Item 5. Other Events

Target Corporation (the "Corporation") is placing on file as Exhibit 99(a) a copy of the Corporation's press release dated February 20, 2003 containing its financial results for the quarter and fiscal year ended February 1, 2003. Final financial statements with additional analyses will be filed as part of the Corporation's Form 10-K for the year ended February 1, 2003. Also attached hereto as Exhibit 99(b) is a copy of the Corporation's press release dated February 20, 2003 providing additional disclosure related to its credit card operations.

(612) 304-6073

Item 7. Financial Statements and Exhibits

Registrant's telephone number, including area code

(c) Exhibits	6
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99(a) Target Corporation's press release dated February 20, 2003 containing its financial results for the quarter and fiscal year ended February 1, 2003.

99(b) Target Corporation's press release dated February 20, 2003 providing additional disclosure related to its credit card operations.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

TARGET CORPORATION

Date: February 20, 2003 By /s/ Douglas A. Scovanner

Douglas A. Scovanner Executive Vice President and Chief Financial Officer

INDEX TO EXHIBITS

Exhibit Number	Description	Method of Filing
99(a)	Target Corporation's press release dated February 20, 2003 containing its financial results for the quarter and fiscal year ended February 1, 2003.	Electronic Transmission

Target Corporation's press release dated February 20, 2003 providing additional disclosure related to its credit card operations.

Electronic Transmission

QuickLinks

99(b)

SIGNATURES INDEX TO EXHIBITS

EXHIBIT 99(a)



FOR IMMEDIATE RELEASE

Contact: Susan Kahn (investor) (612) 761-6735

Cathy Wright (financial media)

(612) 761-6627

TARGET CORPORATION FOURTH QUARTER

EARNINGS PER SHARE \$0.75

FISCAL 2002 EPS \$1.81

MINNEAPOLIS, February 20, 2003 – Target Corporation today reported earnings per share for the fourth quarter ended February 1, 2003 of 75 cents, compared with 72 cents in the fourth quarter ended February 2, 2002. Fourth quarter net earnings increased 4.4 percent to \$688 million, compared with \$658 million in 2001. All earnings per share figures refer to diluted earnings per share.

For the full year, diluted earnings per share were \$1.81, an increase of 16.7 percent compared with \$1.55 before a 5-cent reduction related to the impact of restoring our securitized accounts receivable to our financial statements in 2001. On the same basis, net earnings were \$1.654 billion, up 17.3 percent compared with \$1.410 billion in the prior year. On a GAAP basis, 2002 net earnings grew 20.9 percent.

"We are pleased with our overall financial results for fiscal 2002, especially in light of our relatively soft sales performance," said Bob Ulrich, chairman and chief executive officer of Target Corporation. "In 2003, we will continue to focus on delivering even greater value to our guests and achieving profitable market share growth. We remain confident that we will continue to generate average annual earnings per share growth of 15 percent or more over time."

Full Year Results

Total revenues in 2002 increased 10.3 percent to \$43.917 billion from \$39.826 billion in 2001, driven by an increase in consolidated comparable-store sales of 1.1 percent as well as contribution from Target's new store expansion and from credit card operations. (Total revenues include retail sales and net credit revenues. Comparable-store sales are sales from stores open longer than one year.)

For the year, pre-tax segment profit increased 16.7 percent to \$3.461 million, compared with \$2.965 million in 2001. Pre-tax profit at Target Stores increased \$542 million, or 21.3 percent. Pre-tax profit at Marshall Field's rose by \$2 million and pre-tax profit at Mervyn's declined \$48 million. (Pre-tax segment profit is earnings before LIFO, securitization effects, interest, other expense and unusual items.)

The company's full year gross margin rate increased from the prior year, due to improvement at both Target and Mervyn's, partially offset by the mix impact of growth at Target, our lowest gross margin rate division. (Gross margin rate represents gross margin as a percentage of sales.)

The full year expense rate, excluding credit card operations, was unfavorable to prior year, principally due to slower-than-expected same store sales growth. This effect was only partially offset by the benefit of overall growth at Target, our lowest expense rate division. (Expense rate represents selling, general and administrative expenses as a percentage of sales. It includes buying and occupancy, advertising, start-up and other expense, and excludes depreciation and expenses associated with credit card operations.)

The full year contribution from the company's credit card operations increased 19.6 percent to \$532 million from \$445 million last year. At year-end, gross receivables were \$5.963 billion, compared with \$4.092 billion at the end of 2001, due to the continued growth in issuance and usage of the Target Visa card. The provision for bad debt expense exceeded net write-offs by \$138 million for the year, as a result of the company's consistent practice of providing for projected future write-offs as receivables are created. Results of credit card operations are reflected in the pre-tax segment profit of each of our three business segments.

Fourth Quarter Results

Fourth quarter revenues increased 6.4 percent to \$14.061 billion from \$13.220 billion in the same period a year ago. Comparable store sales for the quarter decreased 2.2 percent.

Fourth quarter 2002 pre-tax segment profit increased 1.4 percent to \$1.291 billion, compared with \$1.272 billion in the fourth quarter of 2001, due to continued growth at Target Stores, partially offset by the declines at Mervyn's and Marshall Field's.

The company's fourth quarter gross margin rate was favorable to the prior year, while the expense rate in the quarter was unfavorable. Contribution from the corporation's credit card operations to pre-tax segment profit rose 41.5 percent, or \$44 million, to \$150 million.

Other Factors

Fourth quarter and full year gross margin results include a pretax LIFO credit of \$12 million, or \$0.01 per share, in 2002, compared with an \$8 million charge in 2001.

Net interest expense for the quarter increased \$19 million, due to higher average funded balances, partially offset by the benefit of a lower average portfolio interest rate. For the full year, net interest expense rose \$88 million compared with net interest expense and interest equivalent in 2001. This increase is due to higher average funded balances and the repurchase of high interest rate debt at a premium, partially offset by a lower portfolio interest rate.

The company's annual effective income tax rate was 38.2 percent, compared with 38.0 percent last year.

Miscellaneous

Target Corporation will webcast its fourth quarter earnings conference call at 9:30am CST today. Investors and the media are invited to listen to the call through the company's website at www.target.com (click on "company/Target Corporation/investor information/webcasts"). A telephone replay of the call will be available beginning at approximately 11:30am CST today through the end of business on February 21, 2003. The replay number is (800) 934-7969.

Forward-looking statements in this release should be read in conjunction with the cautionary statements in Exhibit (99)C to the company's 2001 Form 10-K.

Additional 2002 quarterly and annual credit card disclosures for Target Visa and Target Corporation's proprietary credit cards are included in a separate news release issued this morning.

Target Corporation operates large-store general merchandise formats, including discount stores, moderate-priced promotional and traditional department stores, as well as a direct mail and on-line business called target.direct. The company currently operates 1,475 stores in 47 states. This included 1,147 Target stores, 264 Mervyn's stores and 64 Marshall Field's stores.

Target Corporation news releases are available at www.target.com or www.prnewswire.com.

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(Tables Follow)



CONSOLIDATED RESULTS OF OPERATIONS

	Th		audited) onths Ended		Year Ended					
(Millions, except per share data)	February 1, 2003		February 2, 2002	% Change	February 1 200			February 2, 2001	% Change	
Sales	\$ 13,711	\$	12,985	5.6%	\$	42,722	\$	39,114	9.2%	
Net credit revenues	 350		235	49.4		1,195		712	68.0	
Total revenues	14,061	Ξ	13,220	6.4		43,917		39,826	10.3	
Cost of sales	9,562		9,121	4.8		29,260		27,143	7.8	
Selling, general and administrative expense	2,676		2,457	8.9		9,416		8,461	11.3	
Credit expense	233		163	42.7		765		463	65.1	
Depreciation and amortization	323		283	14.2		1,212		1,079	12.4	
Interest expense	154		135	14.9		588		473	24.2	
Earnings before income taxes	1,113		1,061	4.7		2,676		2,207	21.3	
Provision for income taxes	425	_	403	5.3	_	1,022		839	21.9	
Net earnings	\$ 688	\$	658	4.4%	\$	1,654	\$	1,368	20.9%	
Basic earnings per share	\$ 0.76	\$	0.73	3.8%	\$	1.82	\$	1.52	20.0%	
Diluted earnings per share	\$ 0.75	\$	0.72	4.3%	\$	1.81	\$	1.50	20.3%	
Weighted average common shares outstanding: Basic	909.3		903.9			908.0		901.5		
Diluted	914.3		913.6			914.0		909.8		

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

(Millions)	 February 1, 2003		February 2, 2002
ASSETS			
Cash and cash equivalents	\$ 758	\$	499
Accounts receivable, net	5,565		3,831
Inventory	4,760		4,449
Other	852		869
		_	
Total current assets	11,935		9,648

Property and equipment, net	15,30	7	13,533
Other	1,36	L	973
Total assets	\$ 28,60	\$	24,154
LIABILITIES AND SHAREHOLDERS' INVESTMENT			
Accounts payable	\$ 4,68	\$	4,160
Current portion of long-term debt and notes payable	97	5	905
Other	1,86	Į.	1,989
Total current liabilities	7,52	3	7,054
		_	
Long-term debt	10,18	6	8,088
Other	1,45		1,152
Shareholders' investment	9,44	3	7,860
Total liabilities and shareholders' investment	\$ 28,60	\$	24,154
Common shares outstanding	909.	3	905.2

TARGET CORPORATION

CONSOLIDATED STATEMENTS OF CASH FLOWS

	Year Ended						
(Millions)	February 1, 2003	February 2, 2002					
OPERATING ACTIVITIES							
Net earnings	\$ 1,654 \$	1,368					
Reconciliation to cash flow:	,						
Depreciation and amortization	1,212	1,079					
Bad debt provision	460	230					
Deferred tax provision	248	49					
Other non-cash items affecting earnings	226	212					
Changes in operating accounts providing/(requiring) cash:							
Accounts receivable	(2,194)	(1,193)					
Inventory	(311)	(201)					
Other current assets	15	(91)					
Other assets	(174)	(178)					
Accounts payable	524	584					
Accrued liabilities	(21)	29					
Income taxes payable	(79)	124					
Other	30	_					
Cash Flow Provided by Operations	1,590	2,012					
INVESTING ACTIVITIES							
Expenditures for property and equipment	(3,221)	(3,163)					
Decrease in receivable-backed securities	_	(174)					
Proceeds from disposals of property and equipment	32	32					
Other	 	(5)					
Cash Flow Required by Investing Activities	 (3,189)	(3,310)					
Net Financing Requirements	 (1,599)	(1,298)					
FINANCING ACTIVITIES							
r //1) ' , 11 ,		(000)					

Increase/(decrease) in notes payable, net

(808)

Additions to long-term debt	3,153	3,250)
Reductions of long-term debt	(1,071)	(793	3)
Dividends paid	(218)	(203	3)
Repurchase of stock	(14)	(20))
Other	8	15	5
			-
Cash Flow Provided by Financing Activities	1,858	1,441	1
			-
			-
Net Increase in Cash and Cash Equivalents	259	143	3
			-
Cash and Cash Equivalents at Beginning of Year	499	356	ŝ
			-
Cash and Cash Equivalents at End of Year	\$ 758	\$ 499	9
•			_

Target Corporation (Millions, except as indicated)

REVENUES and COMPARABLE-STORE SALES

Comparable-store sales are sales from stores open longer than one year.

				Jnaudited) Months Ended			Year Ended						
				% (Change		% Change						
	1	Feb. 1, 2003	Feb. 2, 2002	Revenues	Comp. Sales	_	Feb. 1, 2003	Feb. 2, 2002	Revenues	Comp. Sales			
Target	\$	11,930	\$ 10,941	9.0%	(1.1)	% \$	36,917	\$ 32,588	13.3%	2.2%			
Mervyn's		1,150	1,265	(9.1)	(9.3)		3,816	4,027	(5.2)	(5.3)			
Marshall Field's		800	853	(6.2)	(6.2)		2,691	2,778	(3.1)	(3.7)			
Other		181	161	11.9	na	_	493	433	13.8	na			
TOTAL	\$	14,061	\$ 13,220	6.4%	(2.2)	% \$	43,917	\$ 39,826	10.3%	1.1%			

NUMBER OF STORES, RETAIL SQUARE FEET and INVENTORY

Retail square feet in thousands; reflects total square feet less office, warehouse and vacant space.

	Number of	Number of Stores		etail Square Feet	Inventory				
	Feb. 1, 2003	Feb. 2, 2002	Feb. 1, 2003	Feb. 2, 2002	% Change		Feb. 1, 2003	Feb. 2, 2002	% Change
Target	1,147*	1,053*	140,255	125,245	12.0%	\$	3,748 \$	3,348	12.0%
Mervyn's	264	264	21,425	21,425	0.0		486	523	(7.1)
Marshall Field's	64	64	14,845	14,954	(0.7)		324	348	(6.9)
Other	_	_	_	_	`—		202	230	(12.1)
						_			
TOTAL	1,475	1,381	176,525	161,624	9.2%	\$	4,760 \$	4,449	7.0%

^{*} Includes 94 SuperTargets in 2002 and 62 SuperTargets in 2001.

PRE-TAX SEGMENT PROFIT AND EARNINGS RECONCILIATION

Pre-tax segment profit is earnings before LIFO, securitization effects, interest, other expense and unusual items.

		(Unaudited) Three Months Ended					Year Ended			
		Feb. 1, 2003		Feb. 2, 2002	% Change		Feb. 1, 2003	Feb. 2, 2002	% Change	
Target	\$	1,165	\$	1,078	8.0%	\$	3,088	\$ 2,546	21.3%	
Mervyn's		75		131	(42.9)		238	286	(16.8)	
Marshall Field's		51		63	(18.9)		135	133	1.4	
	_					_				
Total pre-tax segment profit		1,291		1,272	1.4		3,461	2,965	16.7	
LIFO credit / (provision)		12		(8)			12	(8)		
Securitization adjustment (unusual item)		_		_			_	(67)		
Securitization adjustment (interest equivalent)		_		_			_	(27)		
Interest expense		(154)		(135)			(588)	(473)		
Other		(36)		(68)			(209)	(183)		
	_					_				

Earnings before income taxes	\$	1,113 \$	1,061	4.7%	\$	2,676 \$	2,207	21.3%
Editings before income taxes	Ψ	1,110 ψ	1,001	4.7 70	Ψ	2,070 φ	2,207	21.570

EBITDA (unaudited)

EBITDA is pre-tax segment profit before depreciation and amortization, and is not intended to be a substitute for GAAP reported measures of profitability and cash flow.

	Three Months Ended					Year Ended					
	Feb. 1, 2003	Feb. 2, 20	02 % Cha	nge	Fel	b. 1, 2003	Fel	o. 2, 2002	% Change		
Target	\$ 1,409	\$ 1,28	34	9.6%	\$	4,013	\$	3,330	20.5%		
Mervyn's	113	10	53	(30.6)		360		412	(12.6)		
Marshall Field's	 82		95	(13.9)		260		268	(3.2)		
Total segment EBITDA	\$ 1,604	\$ 1,5	42	4.0%	\$	4,633	\$	4,010	15.5%		
Segment depreciation and amortization	(313)	(2'	70)			(1,172)		(1,045)			
Pre-tax segment profit	\$ 1,291	\$ 1,2	72	1.4%	\$	3,461	\$	2,965	16.7%		
			Three Months Ended				Year Ende		led		
			Feb. 1, 2003	Fel	b. 2, 2002		Feb. 1,	2003	Feb. 2, 2002		
Pre-tax Segment Profit as a % of Revenues:											
Target			9.89		9.9%			8.4%	7.8%		
Mervyn's			6.59		10.3%			6.2%	7.1%		
Marshall Field's			6.49	%	7.4%			5.0%	4.8%		
EBITDA as a % of Revenues:											
Target			11.89		11.7%			10.9%	10.2%		
Mervyn's			9.89		12.8%			9.4%	10.2%		
Marshall Field's			10.39	%	11.2%			9.7%	9.7%		
CREDIT CARD CONTRIBUTION											
			Year Ended								
		February 1, 2003		February 2, 2002		F	ebruary 1, 2003		February 2, 2002		
Revenues											
Finance charges, late fees and other revenues Merchant fees	\$	329	\$	221	\$		1,126	\$	779		
Intracompany		32		34			102		102		
Third-party		22		14			69		18		
Total revenues		383		269			1,297		899		

QUARTER-END RECEIVABLES

As a percent of average receivables (annualized)

Expenses Bad debt

Total expenses

Operations and marketing

Pre-tax credit contribution

	February 1, 2003	February 2, 2002
Target		
Guest Card	\$ 827	\$ 1,063
Target Visa	3,774	1,567
Mervyn's	626	706
Marshall Field's	737	756

150

83

233

150

10.4%

99

64

163

106

11.7%

460

305

765

532

11.0%

230

224

454

445

14.7%

Quarter-end receivables	\$ 5,964 \$	4,092
Past due*	3.8%	3.2%
Quarter-to-date average receivables	\$ 5,731 \$	3,642
Year-to-date average receivables	\$ 4,841 \$	3,016

Accounts with three or more payments past due as a percent of total outstanding receivables.

ALLOWANCE FOR DOUBTFUL ACCOUNTS

	 Three Months Ended					Year Ended			
	February 1, 2003		February 2, 2002		February 1, 2003		February 2, 2002		
Allowance at beginning of period	\$ 360	\$	216	\$	261	\$	211		
Bad debt provision	150		99		460		230		
Net write-offs	(111)		(54)		(322)		(180)		
Allowance at end of period	\$ 399	\$	261	\$	399	\$	261		
As a percent of period-end receivables	6.7%))	6.4%)	6.7%	,)	6.4%		

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CONSOLIDATED STATEMENTS OF CASH FLOWS

TARGET CORPORATION

FOR IMMEDIATE RELEASE

Contact:

Susan Kahn (investor) (612) 761-6735

Cathy Wright (financial media)

(612) 761-6627

TARGET CORPORATION PROVIDES ADDITIONAL

CREDIT CARD DISCLOSURE FOR 2002

MINNEAPOLIS, February 20, 2003 – Beginning with its fiscal 2002 earnings results, released today, Target Corporation is providing additional disclosure related to its credit card operations. The additional disclosure for Target Visa and for our proprietary credit cards, which will be provided on a quarterly basis going forward, includes:

- Credit card revenues (\$s and as a percent of average receivables);
- Net write-offs ((\$s and as a percent of average receivables); and
- Delinquency rates (3 or more payments past due).

To provide a historical perspective for this new disclosure, the company is providing quarterly and annual results for 2002 in the table that follows.

Target Corporation operates large-store general merchandise formats, including discount stores, moderate-priced promotional and traditional department stores, as well as a direct mail and on-line business called target direct. The company currently operates 1,475 stores in 47 states. This includes 1,147 Target stores, 264 Mervyn's stores and 64 Marshall Field's.

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TARGET CORPORATION

Credit Card Operations Supplemental Data Fiscal 2002

(Unaudited) Three Months Ended

(Millions)		5/4/2002		8/3/2002		11/2/2002		2/1/2003		Year Ended 2/1/2003
Total revenues:										
Target Visa	\$	107	\$	136	\$	171	\$	212	\$	626
Proprietary Cards	\$	173	\$	164	\$	163	\$	171	\$	671
Total revenues as a percent of average receivables:										
Target Visa		23.7%)	23.6%)	24.0%)	24.0%)	23.8%
Proprietary Cards		29.7%)	30.5%)	31.2%)	31.3%)	30.4%
Net write-offs:										
Target Visa	\$	10	\$	27	\$	49	\$	65	\$	151
Proprietary Cards	\$	43	\$	41	\$	41	\$	46	\$	171
Net write-offs as a percent of average receivables:										
Target Visa		2.2%)	4.8%)	6.9%)	7.3%)	5.8%
Proprietary Cards		7.3%)	7.5%)	7.9%)	8.4%)	7.7%
Past due:*										
Target Visa		1.6%)	2.4%)	3.0%)	3.1%)	3.1%
Proprietary Cards		4.9%)	5.2%	·	5.6%)	5.1%)	5.1%

^{*} Balances on accounts with three or more payments past due as a percent of total outstanding is one of many measures management uses to measure portfolio performance.

QuickLinks

TARGET CORPORATION PROVIDES ADDITIONAL CREDIT CARD DISCLOSURE FOR 2002 Credit Card Operations Supplemental Data Fiscal 2002